

# 154th SESSION OF THE EXECUTIVE COMMITTEE

Washington, D.C., USA, 16-20 June 2014

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*Provisional Agenda Item 4.2*

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## **PAHO STRATEGIC PLAN 2014-2019 AMENDED (DRAFT)**

### **Revision of the PAHO Strategic Plan 2014-2019**

#### **Introduction and Background**

1. The Pan American Health Organization (PAHO) Strategic Plan (the SP or Plan) is the Organization's highest-level planning instrument, approved by the Member States. The Plan sets out the strategic direction, priorities, and results (at the impact and outcome level) to be achieved during the planning period.
  2. The PAHO Strategic Plan (SP) 2014-2019 was developed during 2013 with extensive collaboration and consultation between the PAHO Member States and the Pan American Sanitary Bureau (PASB). A 12-member Countries Consultative Group (CCG) appointed by the PAHO Executive Committee provided strategic and technical input in the crafting of the Plan. The CCG was composed of Argentina, Barbados, Brazil, Canada, Chile, El Salvador, Grenada, Mexico, Panama, Paraguay, Peru (Chair of the Group), and the United States of America. Consultations were conducted in 48 countries and territories involving over 1,100 health professionals who provided key input in the formulation of the Plan.
  3. The SP 2014-2019 was approved by the Member States during the 52nd Directing Council in October 2013 (Resolution CD52.R8).
  4. The SP 2014-2019 contains a revised results chain, developed jointly by PAHO Member States and the PASB. The results chain establishes the bases for joint responsibility and accountability of the Member States and the PASB for monitoring and assessment of the Plan. In response to recommendations from the Member States, the SP 2014-2019 also introduced a new programmatic priority stratification framework to focus the work of the Organization during implementation of the Plan and to complement implementation of the PAHO Budget Policy.
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5. While the Member States wholeheartedly endorsed the SP 2014-2019 and the inclusiveness of the process during its development, they expressed a desire to review and further refine some key elements of the plan if necessary.

6. Therefore, pursuant to Resolution CD52.R8, the 153rd Session of the Executive Committee, held in October 2013, established a Countries Working Group (CWG) to work with the PASB on the following:

- a) complete the compendium of indicators and conduct a process for validating baselines and targets for the SP 2014-2019;
- b) give advice on the establishment of a comprehensive and accountable monitoring and assessment system for the SP 2014-2019, utilizing and expanding, where necessary, the existing information systems of the Organization;
- c) conduct a review of the SP 2014-2019 programmatic priority stratification framework and make recommendations for its improvement; and
- d) present the results of the validation of the indicators to the PAHO Governing Bodies for approval of the revised baselines and targets for the SP 2014-2019.

7. The CWG is composed of 12 Member States: Bahamas, Brazil, Canada, Chile, Costa Rica, Ecuador, El Salvador, Jamaica, Mexico, Paraguay, Peru, and the United States of America. The Group includes Member States from the PAHO Executive Committee and former members of the CCG. The CWG is chaired by Brazil and co-chaired by El Salvador, and the PASB serves as the technical secretariat of the Group.

8. As outlined in the CWG work plan, annexed hereto, the group is conducting its work via virtual meetings and two face-to-face meetings to deliver on the responsibilities assigned by the PAHO Executive Committee, as outlined above.

9. The purpose of this document is to update the Member States on the work of the CWG, including progress made and the next steps. It is also intended to obtain input and guidance from the Member States as the CWG undertakes the next key steps prior to the presentation of its report to the 53rd Directing Council in September 2014.

### **Progress Report**

10. Pursuant to the agreements reached during the 153rd Session of the Executive Committee, the health authorities of the 12 Member States of the CWG confirmed their commitment to support the process and appointed a delegate to the group. The members of the CWG include senior staff from the Ministries of Health with extensive experience in public health, health services management, and national health planning, monitoring, and evaluation.

11. Since the appointment of all its members, the CWG has had two virtual sessions and one face-to-face meeting in Brazil. The summary below includes activities

undertaken through the end of April 2014. Additional information will be provided to the Executive Committee.

- a) In January 2014, the PASB technical secretariat developed draft guidelines and a proposed work plan for the CWG.
- b) In February 2014, the CWG held its first virtual meeting. During this meeting the CWG reviewed and approved the guidelines and work plan. A copy of the work plan is included in the Annex.
- c) In March 2014, the CWG initiated the review of the draft compendium of outcome indicators, and during its second virtual session it agreed on the methodology for completing its review and making any revisions.
- d) In April 2014, the CWG had its first face-to-face meeting in Brazil. The outcomes of this meeting included: *i*) a revised compendium of indicators and definition of the process for validation of the indicators for the baselines and targets; *ii*) initial review of the PAHO SP 2014-2019 programmatic priority stratification framework and definition of the next steps for completing its revision; and *iii*) definition of the process for joint monitoring and evaluation of the SP 2014-2019.

12. The Ministry of Health of Brazil hosted the meeting. The PASB technical secretariat and the PAHO/WHO Country Office in Brazil collaborated with the CWG to achieve the outcomes of the meeting.

13. The Group will continue to work virtually during May and June 2014. The Group will hold its second face-to-face meeting in mid-July to complete pending tasks. The report will be presented to the 53rd Directing Council.

#### **Action by the Executive Committee**

14. The Executive Committee is requested to examine the progress made by the CWG on the revision of the PAHO Strategic Plan 2014-2019 and provide any guidance that would facilitate completion of this important process.

Annex

**Annex - CWG Work Plan: January–October 2014**

Activity number	Activity description	Responsibility	Timeline																																							
			January				February				March				April				May				June				July				August				September				October			
			W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4				
1	Appointment of CWG Members by ministries of health	Member States - MOH																																								
2	1st virtual session to review work plan and work methodology	PASB/PBU																																								
3	Virtual sessions to review progress	PASB/PBU																																								
4	Review definition, measurement and feasibility of impact indicators	CWG																																								
5	Completion of the compendium of indicators for outcomes and outputs	PASB/PBU and Tech Group																																								
6	Review compendium of indicators for outcomes and outputs	CWG																																								
7	Conduct validation of outcome and output indicators' baselines and targets with the countries	CWG, PASB Tech Group and PWRs																																								
8	Review existing monitoring and reporting mechanisms	CWG and PASB Tech Group																																								
9	Conduct revision of programmatic priorities stratification framework	CWG and PASB Tech Group																																								
10	Present progress report for the 154th Executive Committee	CWG Chair																																								
11	Face-to-face meetings (place and date to be confirmed by the CWG)	CWG and PASB/PBU																																								
12	Prepare and submit final report for the Directing Council	CWG and PASB/PBU																																								
13	Distribution of official report to Member States for their review in preparation for the Directing Council	PASB																																								
14	Present final report to the Directing Council	CWG Chair																																								
15	Publish final version of the SP and PB	PASB/PBU																																								
PBU - Planning and Budget Department																																										
PWR- PAHO/WHO Representative Offices																																										