

Session 1
Orientation on demand
concepts + planning + guidance

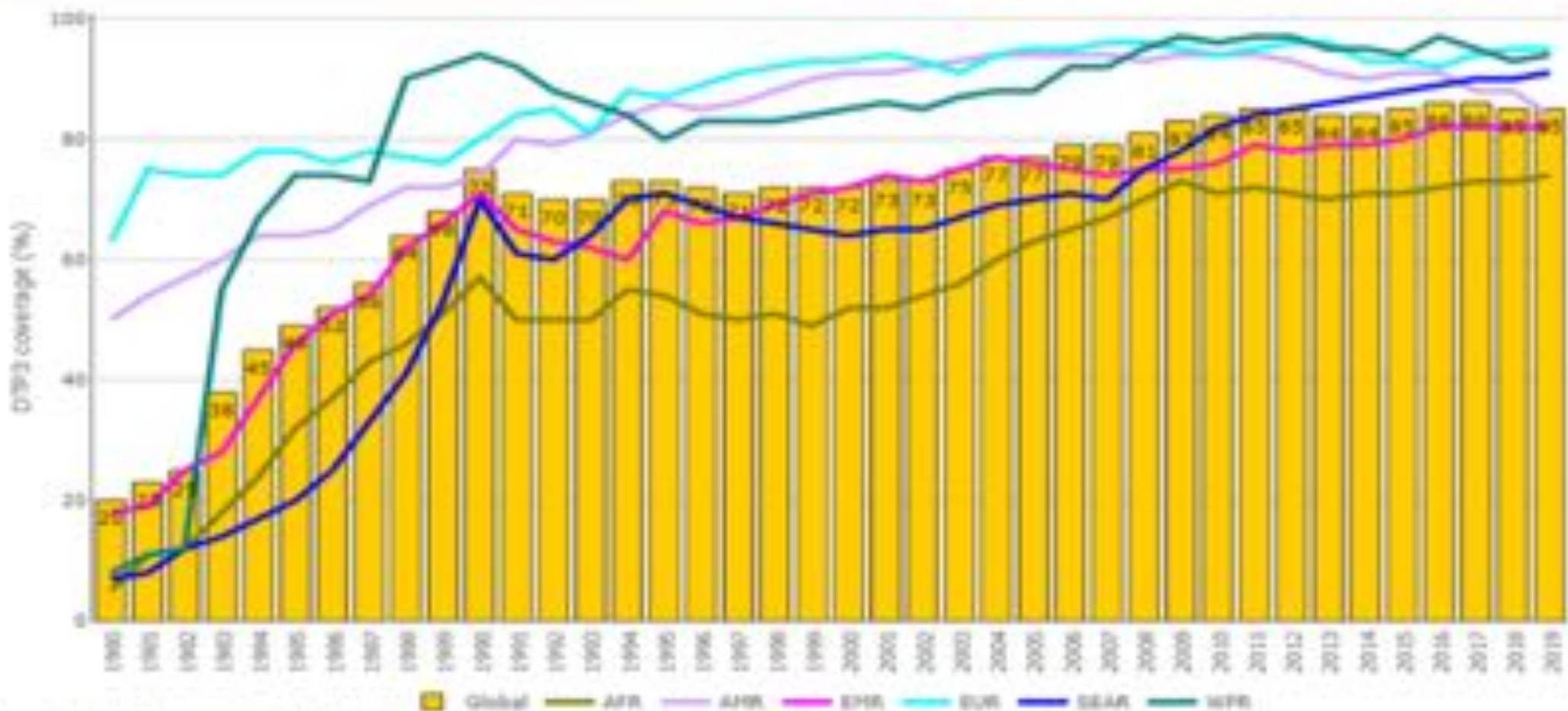


What drives vaccination uptake? And what about hesitancy?

**Lisa Menning
HQ/WHO**

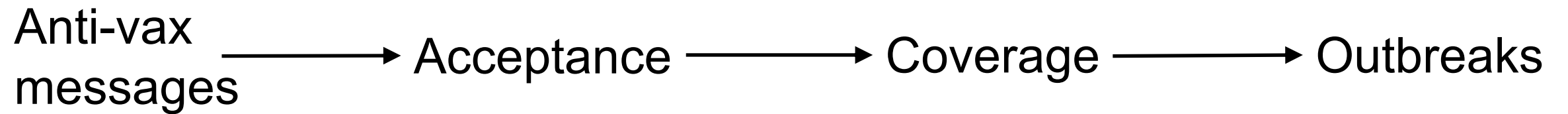
Global Immunization 1980-2019

Global coverage from 3 doses of DTP containing vaccines at 85% in 2019

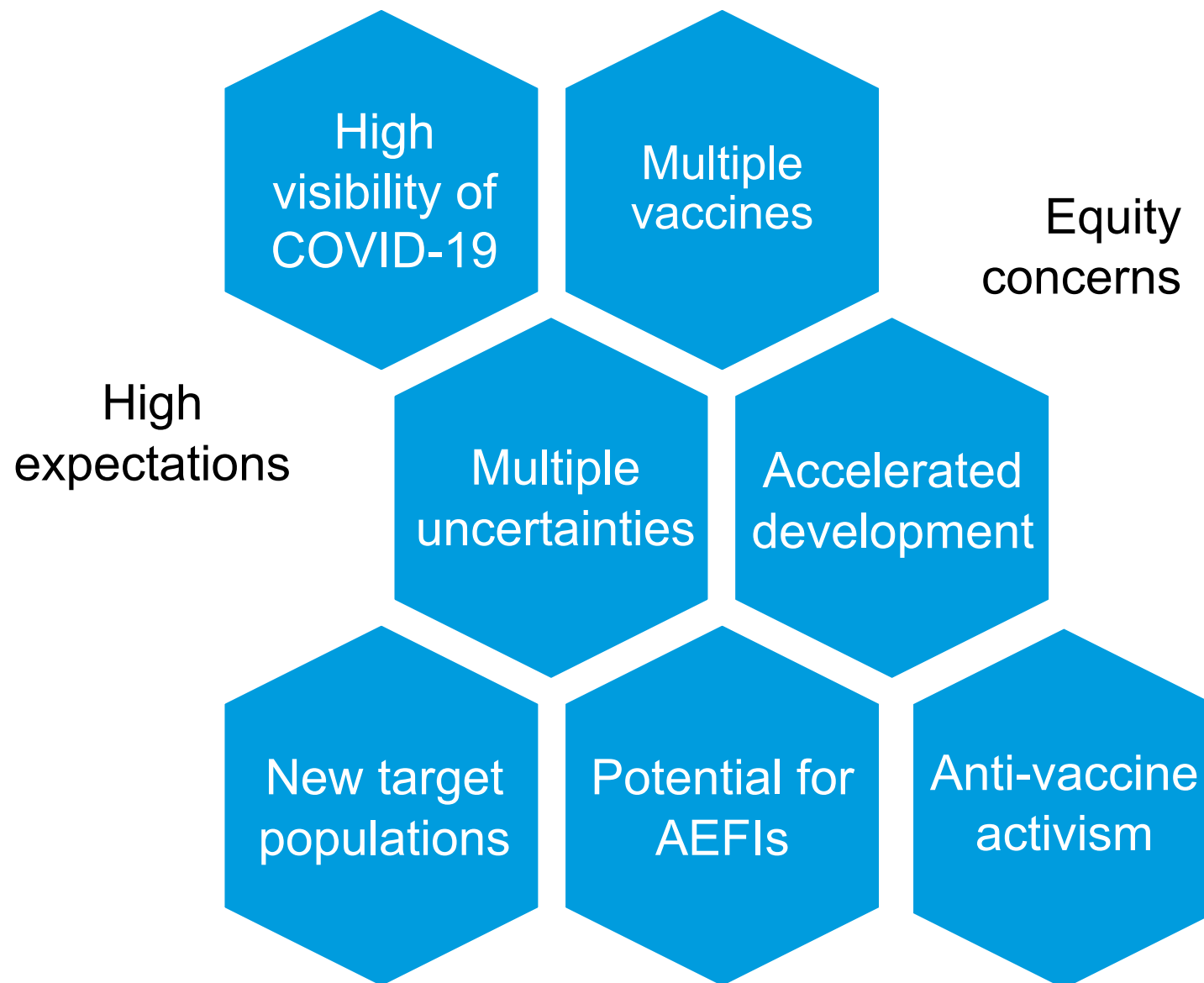


Source: WHO/WKCEP coverage estimates 2019 revision, July 2020.
Immunization Vaccines and Biologicals (IVB), World Health Organization (WHO).
104 WHO Member States Data Update, 15 July 2020

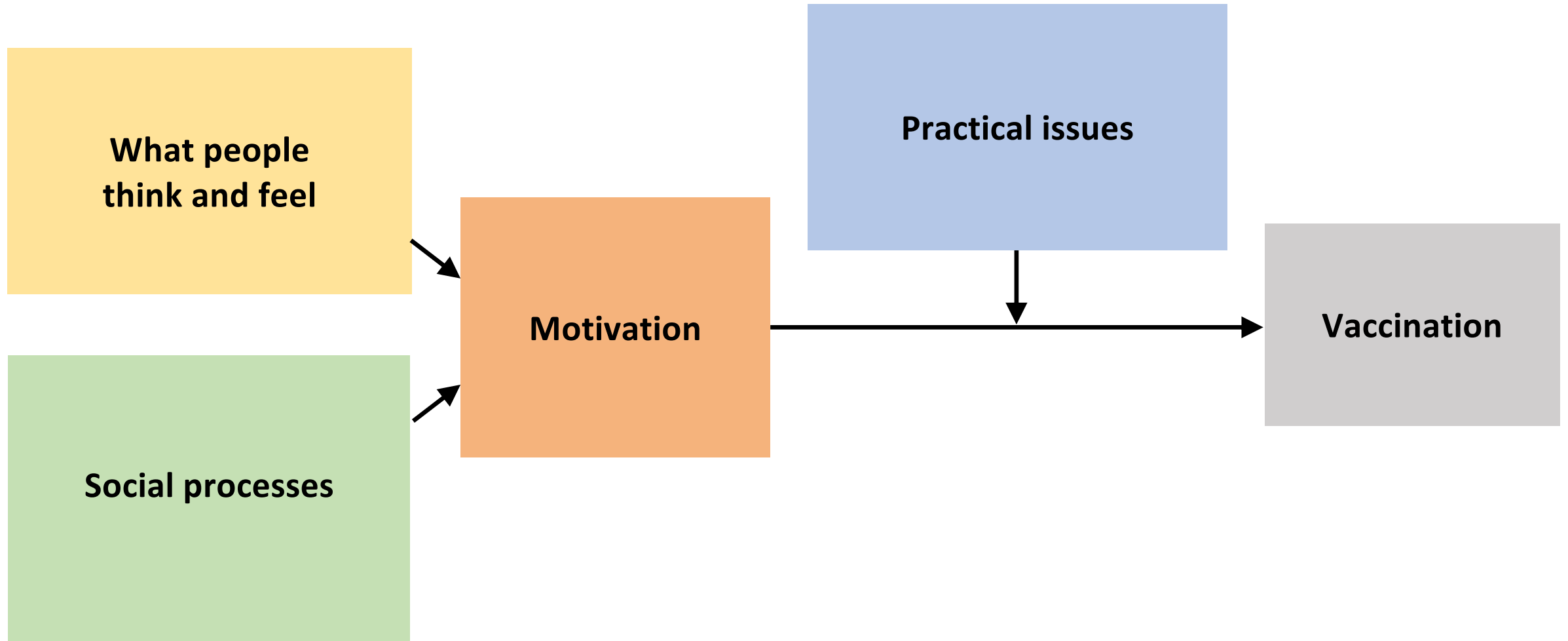
The simple model



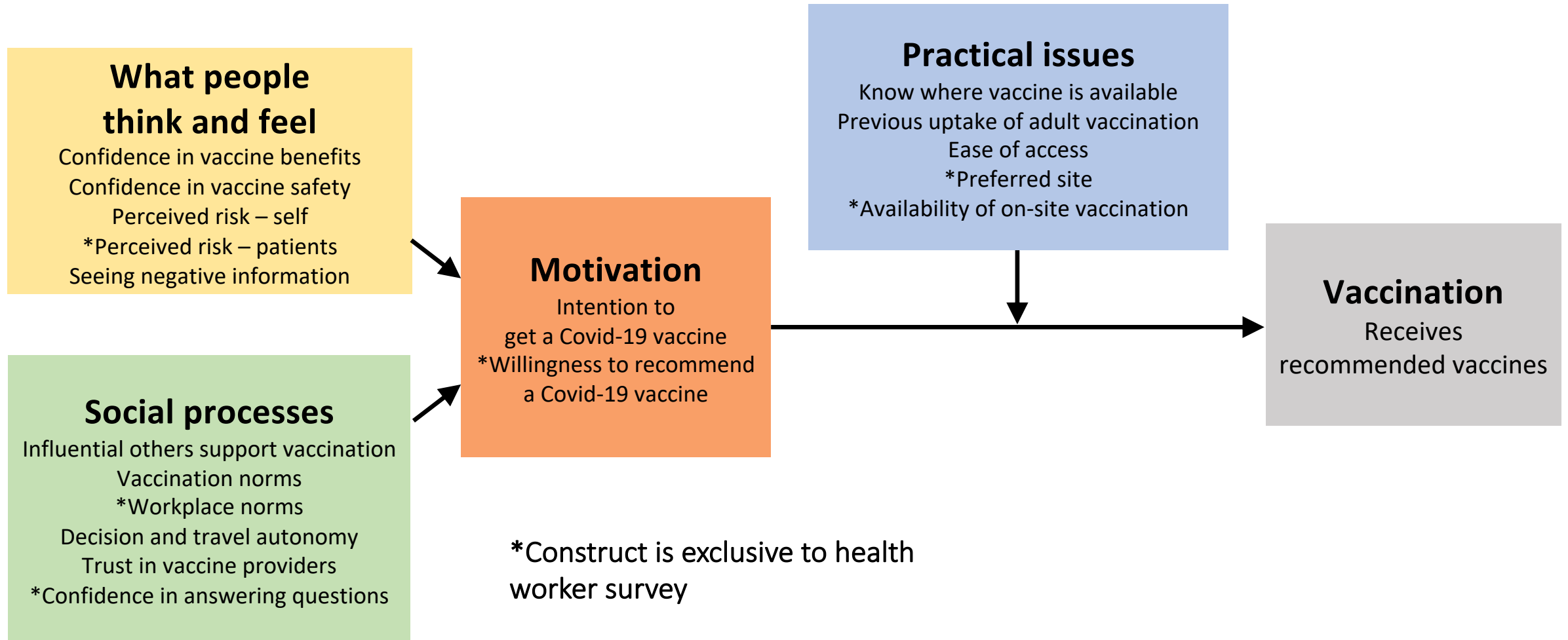
Contextual factors shaping COVID-19 vaccine uptake



The behavioural and social drivers framework



What influences COVID-19 vaccine uptake?



Intervention categories for specific adult populations*

Evidence review in progress for COVID-19 vaccination and for childhood vaccination

	Intervention category	No. of studies	Likely Impact	Strength of evidence			Strength of evidence (general)
				Broad outcome measures			
				Attitudes and knowledge	Vaccine intent	Vaccine uptake	
1	Educational campaign ^{1,3-9,11,15,21,24-29}	16	●	3	2	3	3
2	On-site vaccination ^{1,2,4,5,8,10,12,24,30}	9	●	3	0	3	3
3	Incentives ^{4,10,29,31-33}	6	●	3	2	3	3
4	Free/affordable vaccine ^{4,12,21,22,27}	5	●	3	0	3	3
5	Institutional recommendation ^{2,4,8-10,24}	6	●	2	0	3	3
6	Provider recommendation ¹⁶	1	●	0	1	1	1
7	Reminder and recall ^{9,11,17,21,24}	5	●	2	0	3	3
8	Message framing ^{20,25-27}	4	○	4	3	4	4
9	Vaccine champion ^{1,22,27,28}	4	○	3	0	3	3

* Health care workers, adults 65+, and adults with high-risk conditions

What about hesitancy?

“The framework... locates hesitancy as an intentional construct within the domain of motivation.

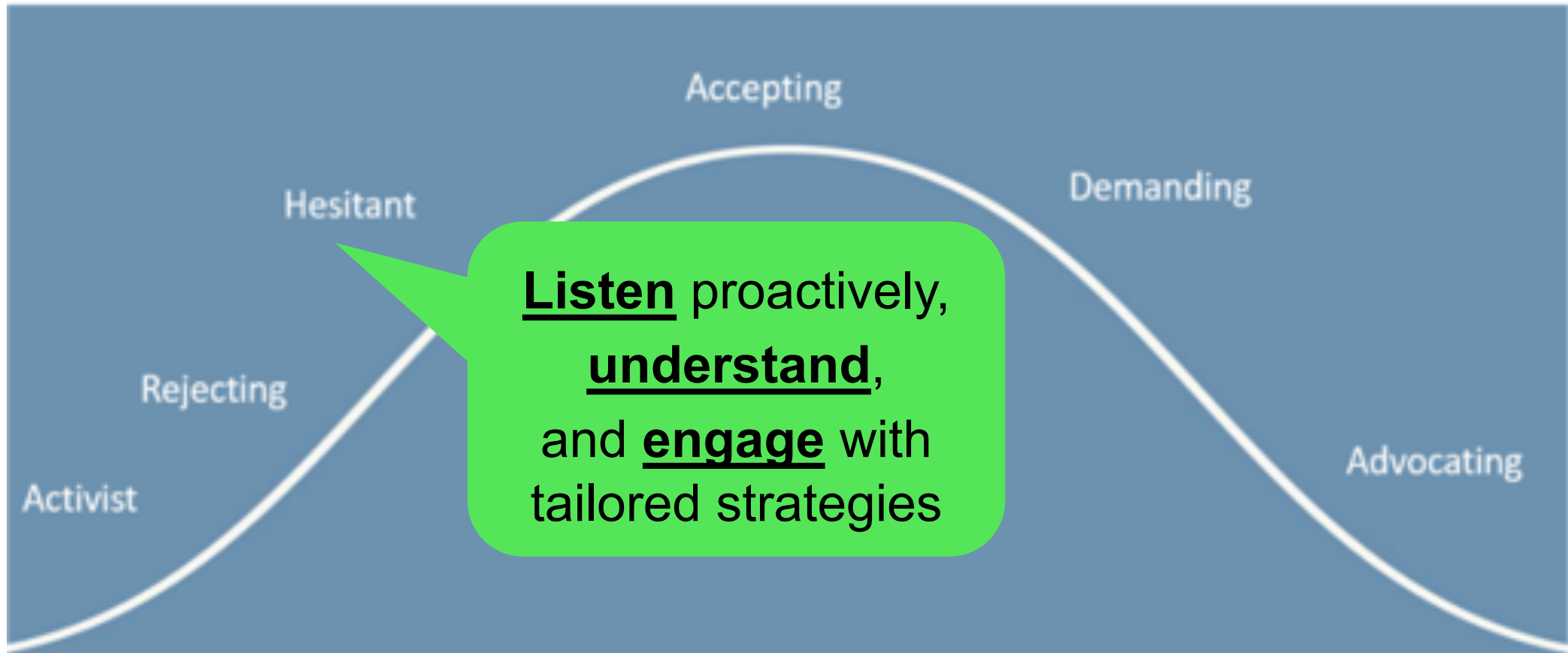
It was recognized by SAGE that hesitancy is often context-specific and affected by how people think and feel about vaccines, vaccine-preventable diseases, safety issues, other programme concerns, social influences, and anti-vaccination activism.

In some settings, hesitancy is assumed to be the cause of poor uptake, but closer study often reveals the greater importance of factors such as accessibility, availability, and quality of services.”

**Meeting of the Strategic Advisory Group of Experts on Immunization, 22 – 24 March 2021:
conclusions and recommendations --- publication forthcoming**

Hesitancy: how to respond?

Address the range of positions...



Health
Communication

What about misinformation?

- Is it affecting behaviour?
- Is it gaining traction?
- Prepare people: “you may hear”
- Fill the gap: early and factual communication
- Use trusted people or organisations
- Don’t feed the trolls



Inoculating against misinformation, VAN DER LINDEN, MAIBACH, COOK, LEISEROWITZ, LEWANDOWSKY. *SCIENCE* 2017 <https://doi.org/10.1126/science.aar4533>
The Debunking Handbook 2020 <https://skepticalscience.com/debunking-handbook-2020-downloads-translations.html>

Summary

- Uptake is affected by thinking and feeling, social processes and practical issues
- To address the gap, we need to use good methods for understanding (***data***)
- Interventions should match the causes of the gap (***actions***)

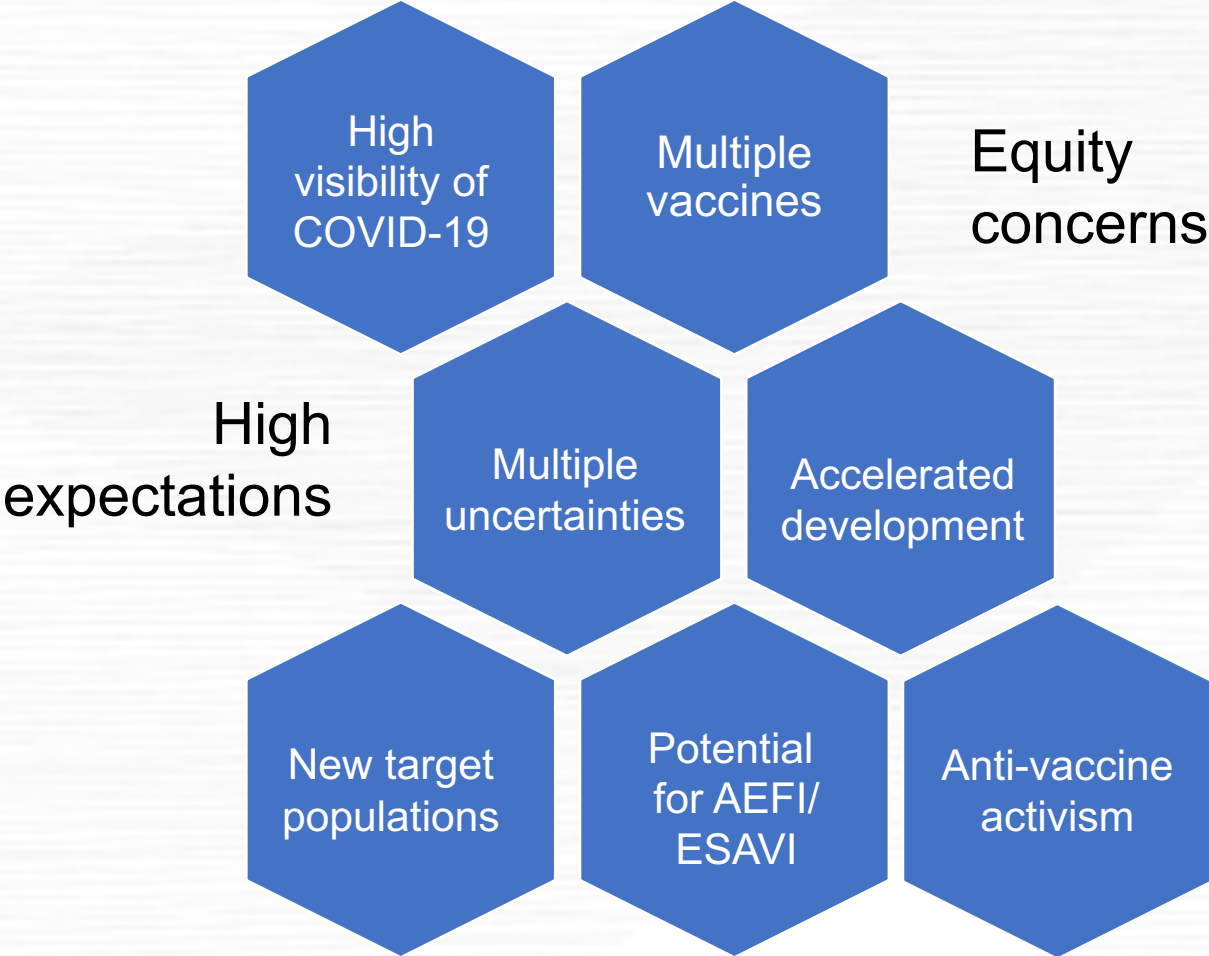




Risk communications principals in communicating about vaccination

**Lauren Vulcanovic
PAHO/WHO**

Contextual factors shaping COVID-19 vaccine uptake

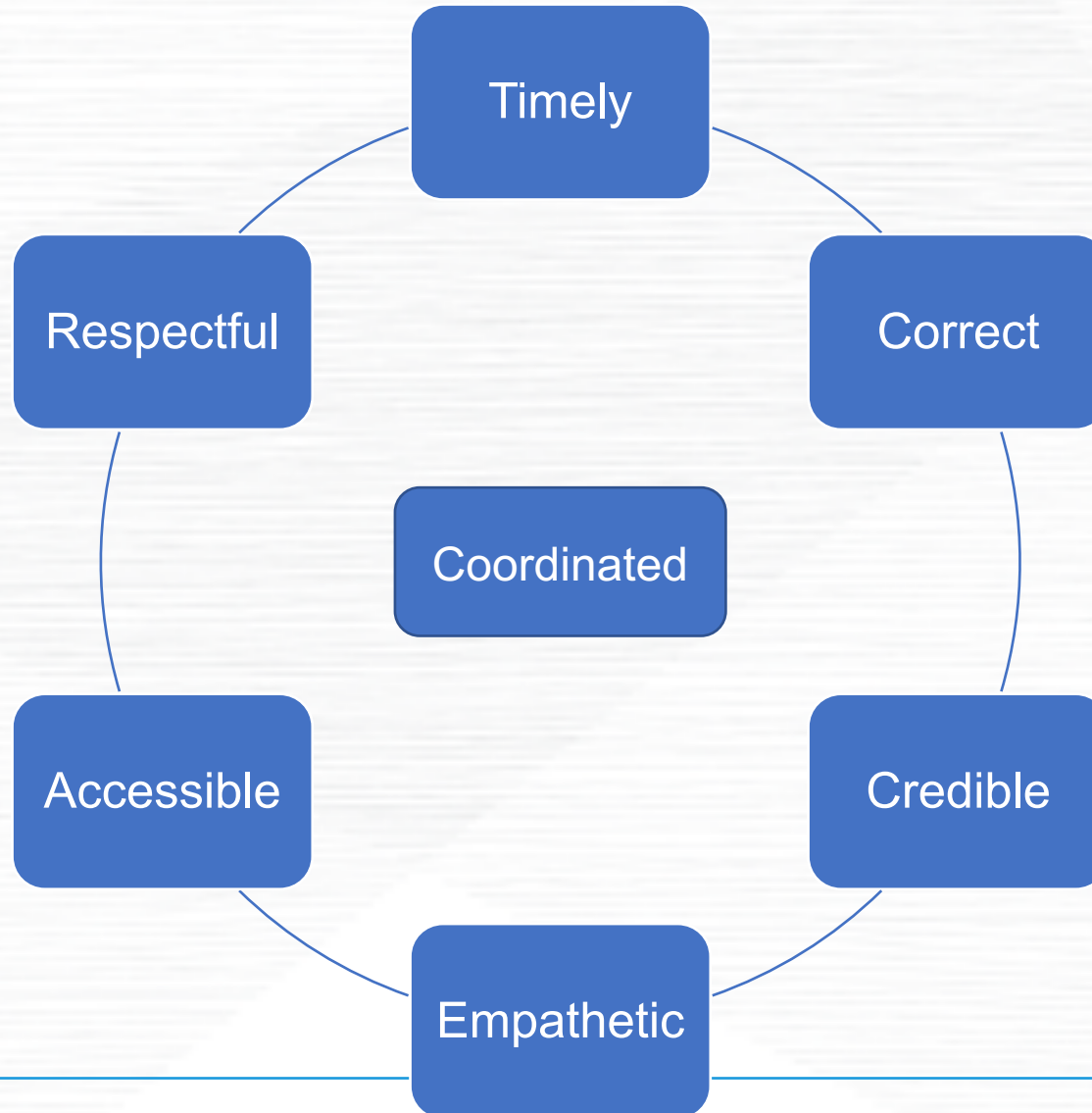




**KEEP CALM
AND
DO WHAT WORKS**

Why is it important?

- Build confidence in vaccines!
- Reassure the public
- Promote public accountability
- Share reliable information



Crisis and Emergency Risk Communication (CERC)

- Provide the public with information to make the best decisions

In EPI, this means you can:

Respond to vaccine related events

Address public concerns

Restore confidence in the vaccine, vaccinator, and vaccination program

Prepare before the event takes place

Preparation phase

Form the team

- Vaccine technical and comms staff
e.g. EPI manager, comms officer, TAG member, regulatory agency, etc.

Plan

- SOP
- Scenario planning
- Roles, responsibilities
 - Spokespeople
 - Stakeholders
- Holding messages
- Monitor perception

Train staff

- Spokespersons
- Healthcare workers

Implementation phase

Evaluate, and then -

Coordinate

- Share information within team
- Identify audiences
- Adapt messages

Inform

- Inform media
- Inform the public

Monitor

- Public opinion
- Media/social media
 - Response

Evaluation phase

Evaluate

- General response
 - Teamwork
- Relationship with public

Share lessons

- Identify good practices
- Identify how to improve response

Revise

- Crisis comms plan, adjust as needed

Health care workers are key!

- Most trusted source of information on vaccination
- First to be vaccinated against COVID-19
- Can have doubts about vaccination
- Need targeted communication and training



Proactive risk management

- **Prepare and plan** for the inevitable serious AEFI or other event:
 - Ensure plans and processes are in place for communications and community engagement
 - Strengthen coordination between the appropriate groups, e.g. AEFI committees, NRAs, NITAGs
 - Preserve trust via comms that display competence, objectivity, fairness, consistency, empathy
- **Build resiliency** across all components of a program, **starting now**:
 - Enhance engagement and capacity with communities, religious groups, health workers, etc...
 - Build public understanding of the importance of vaccination via proactive and targeted comms.
 - Listen to understand and identify doubts, questions and issues around immunization and respond adequately – adjust when needed



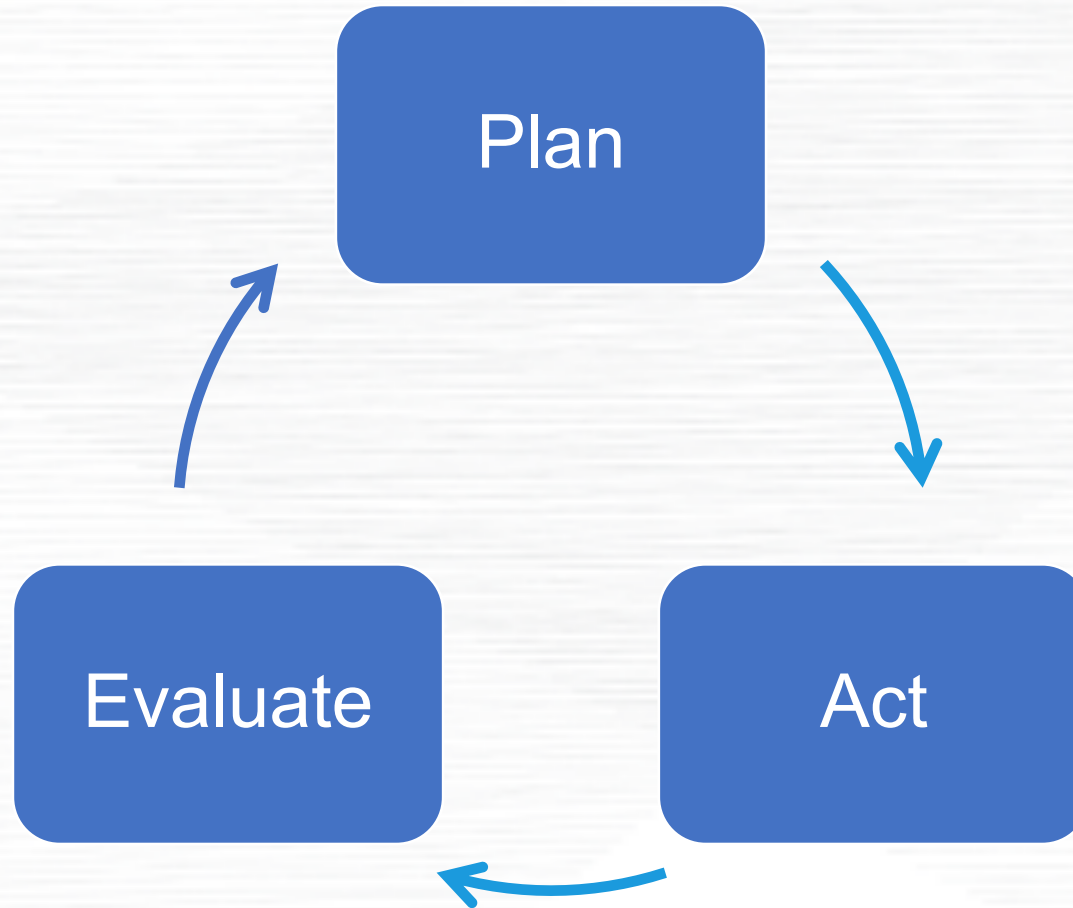
Thank you!



Tools for planning and implementing

**Lauren Vulcanovic
PAHO/WHO**

An evidence-informed approach to demand planning and implementation



What are the tools and guidance available?

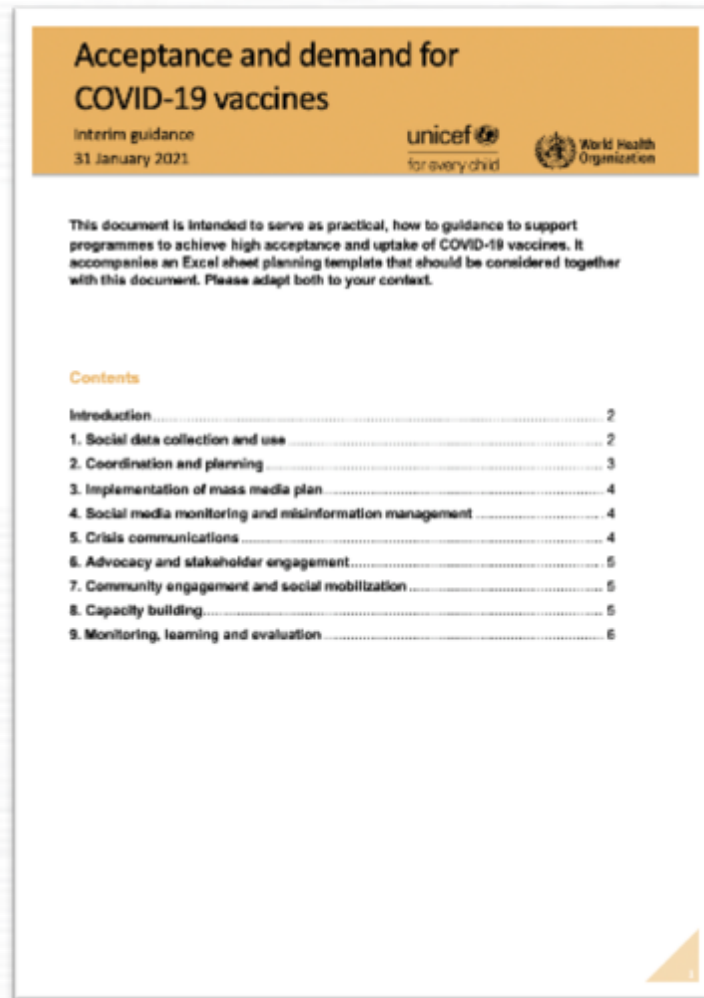
COVID-19 vaccines:

- **Data for action: BeSD surveys & interview guides x2:** Targeted to 1) Adults, 2) Health workers
- **Implementation guidance and demand planning:** Covering data gathering, analysis, use, with mapping to indicators and data for action frameworks
- **Community needs, perceptions and demand: community assessment tool:** Understanding from community leaders about barriers to services, attitudes toward vaccination, etc.
- **Conducting community engagement for COVID-19 vaccines:** Tips and discussion topics to be considered in vaccine delivery and demand, as well as guiding steps to ensure a safe and community-centered approach when conducting community engagement activities.

Objectives of data-driven planning

- **Shape local and global understanding** of the behavioral and social drivers of uptake
- **Support programmes to assess and address under-vaccination:**
 - Increase availability, quality and use of data -- for equitable and sustainable solutions
 - Guide evidence-based policy, planning, evaluation and learning
 - Expand the knowledge base locally and globally
- **Increase engagement of new communities and build capacity**

Acceptance and demand for COVID-19 vaccines/ Demand planning tool



- **Audience:** Program managers, health authorities at different levels
- **Objective:** Provide practical guidance to support programs to achieve high acceptance and uptake of COVID-19 vaccines
- **Languages:** English, Spanish, Portuguese

Includes demand planning template!

Community assessment tool



- **Audience:** National and subnational health authorities; incident management; facilities
- **Objective:** Rapidly assess and respond to community health needs and perceptions around access and effective use of essential health services during the COVID-19 outbreak
- **Languages:** English

Conducting community engagement for COVID-19 vaccines



- **Audience:** Health program managers, CSO, CHW, community workers/volunteers
- **Objective:** Guide on how to put community engagement at the center of introduction strategies for COVID-19 vaccines
- **Languages:** English, Spanish

Collective service web

Collective service | Risk Communication and Community Engagement

Subscribe to our newsletter

HOME THE COLLECTIVE SERVICE RESOURCES DATA PORTAL RCCE 10 STEPS

LATEST CASE STUDY

A NATIONAL RISK COMMUNICATION AND COMMUNITY ENGAGEMENT CAMPAIGN FOR LARGE, CLOSED COMMUNITIES IN SINGAPORE

April 12, 2021

A national RCCE campaign intends to reach all migrant workers in Singapore.

More case studies

RESOURCES

Case study
A national risk communication and community engagement campaign for large, closed communities in Singapore

Webinar
Misinformation: A Strategic Approach

Strategy
Core Commitments for Humanitarian Action

More resources

THE COLLECTIVE SERVICE

The Collective Service for Risk Communication and Community Engagement (RCCE) is a collaborative partnership that brings together a wide range of organisations engaged in policy, practice, and research for RCCE to ensure expert driven, collaborative, consistent and localised RCCE support reaches communities and contributes to the development of resilient, COVID-19 ready

TOOLS & RESOURCES

<p>OPERATIONAL PRESENCE</p> <p>RCCE Activities taxonomy Regional RCCE 4W Template OCHA RCCE 4W Template</p>	<p>COVID-19 BEHAVIOURAL MONITORING</p> <p>Global Indicator Framework Global indicators metadata Question bank</p>	<p>COMMUNITY FEEDBACK</p> <p>IFRC Community Feedback Toolkit IFRC Community Feedback Training package</p>	<p>DATA MANAGEMENT</p> <p>Data Management Principles Data responsibility resources (OCHA) Data responsibility guidance in humanitarian action (IASC)</p>
<p>DATA RESOURCE</p> <p>Humanitarian Data Exchange (HDX) REACH resource centre</p>	<p>MOBILE DATA COLLECTION</p> <p>Toolkit sur la collecte de données par mobile (French) Kobo toolbox FAQ</p>	<p>COMMUNITY FEEDBACK</p> <p>IFRC Community Feedback Toolkit IFRC Community Feedback Training package</p>	<p>MAPPING</p> <p>MapAction field guide for humanitarian mapping</p>

www.rcce-collective.net/

Collective service web – 10 steps to community readiness

10 STEPS TO COMMUNITY READINESS

Informed, engaged and empowered communities are the bedrock for the arrival of new vaccines, treatments and tests that will be introduced to reduce the spread of COVID-19 and save lives

The following 10 steps are well established risk communication and community engagement (RCCE) principles that have proven their power. Together, they put communities at the heart of the roll-out of new vaccines, treatments and tests, and promote trust – the critical ingredient for all community action.



Download our RCCE 10 Steps



<https://www.rcce-collective.net/rcce-10-steps/>

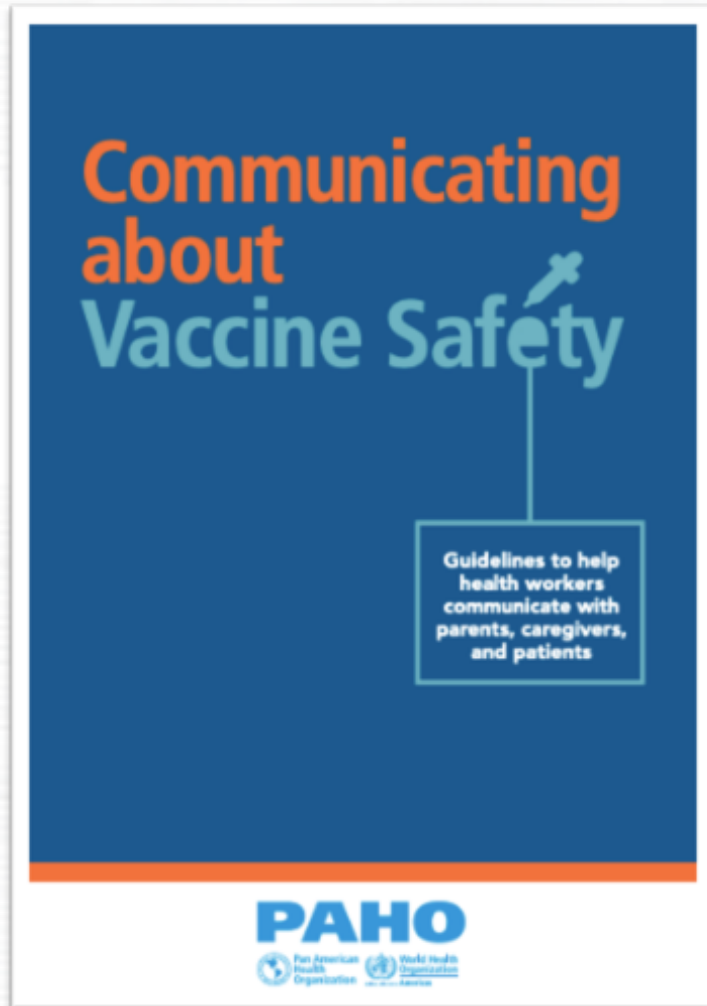
Crisis Communication



- **Audience:** National and sub-national authorities (immunization, communication)
- **Objective:** Support the development of a communication plan to manage crises related to vaccine safety
- **Languages:** Spanish, English, Portuguese; French soon

Virtual course in development!

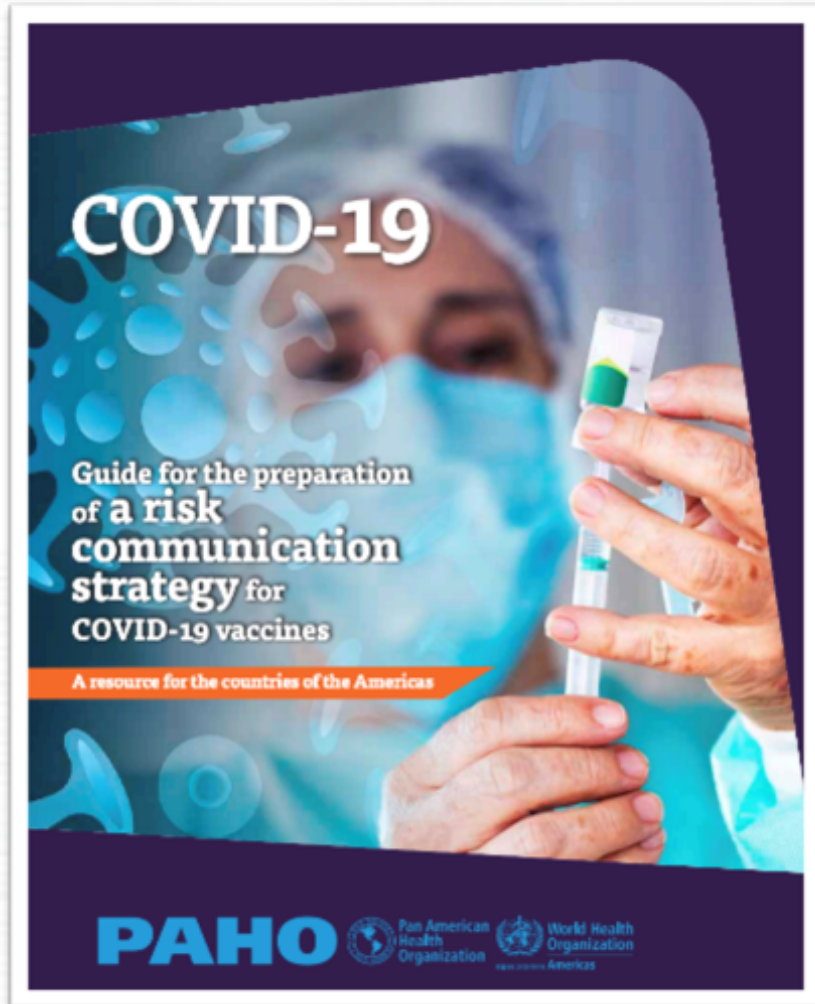
Interpersonal Communication



- **Audience:** Health care workers
- **Objective:** Increase vaccination demand through improving interpersonal communication between HCW and their patients
- **Languages:** Spanish, English, Portuguese; French soon

Virtual course in
development!

RCCE



- **Audience:** Health authorities (immunization, communications)
- **Objective:** Support countries to develop and implement RCCE plans related to COVID-19 vaccination in different contexts
- **Languages:** Spanish, English, Portuguese, French

Thank you!



Questions?

Please ask in the Q&A box!



Session 2:

Gathering and using data for demand generation



How to gather and use data on behavioural and social drivers?

**Lisa Menning
HQ/WHO**

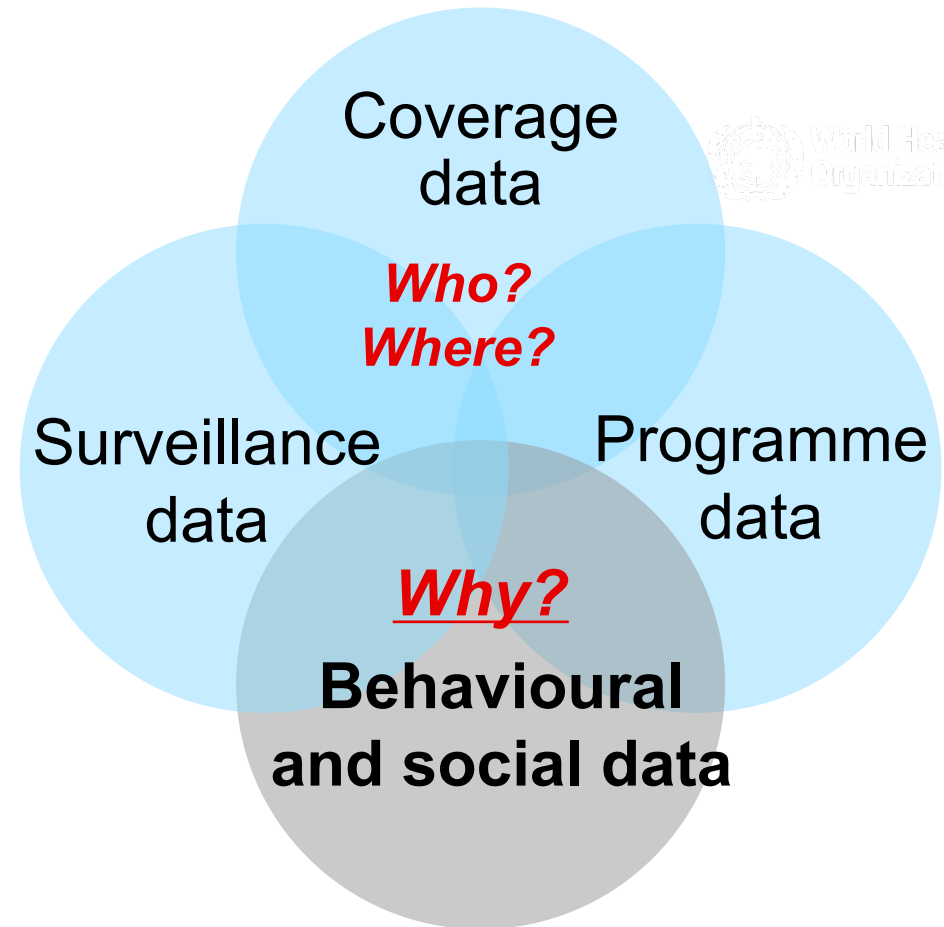
Mind the gap

- Focus on attitudes and confidence, less on practical and logistical barriers
- Many measures are not validated
- Not standardized
- Lack time trends
- Caught in supply/demand binary
- Data on barriers rarely used for design or evaluation of interventions
- Need tools to support implementation

**The answers you get are as
good as the questions you
ask**

Measuring behavioural and social drivers (BeSD) of vaccination

- **Boost the quality, availability and use** of behavioural and social data
- **Integration and triangulation** with existing data or for stand-alone use
- **For local assessments**, M&E of interventions and tracking trends
- **For global indicators**, reporting on IA2030 and Gavi 5.0



What are the tools and guidance available?

Childhood vaccination: *(est. Nov 2018)*

- **Survey**
for parents of children under 5 years
- **In-depth interview guides:**
1) caregivers, 2) providers, 3) community stakeholders, and 4) authorities
- **Implementation guidance**

COVID-19 vaccines: *(est. Aug 2020)*

- **Surveys**
1) adults, 2) health workers
- **In-depth interview guides**
- **Implementation guidance**

How can the tools be used?

Tools are modular and designed to easily integrate with existing activities

PLANNING:

- Either or both the survey and interview guides may be used
- Tools can be adapted to local needs, languages, and target populations:
 - **Integrated into existing mechanisms for data collection – methods are aligned:**
 - Routine* data collection (selected measures only)
 - Periodic* assessments: with EPI reviews, coverage surveys, MICS, DHS, etc.
 - **Used alone, across a country or for specific target populations**

DATA GATHERING AND ANALYSIS:

- Data gathering **on paper or electronically** (e.g. ODK)
- Set up for triangulation and analysis with other programme data

USING DATA FOR ACTION:

- Frameworks and tools available to guide use of findings for future planning and M&E

Example questions

SURVEY

In your family, who has the final say about vaccinating your child?

- Mother of child,
- Father of child,
- Both parents of child,
- Grandparent of child, or
- Other caregiver for child?
- NOT SURE
- DECLINED

How easy is it to get vaccination services for your child?

- Not at all easy
- Not very easy
- Somewhat easy
- Very easy

INTERVIEW

Tell me about how you decided to vaccinate (or not vaccinate) your child(ren). Who else was involved in the decision?

Walk me through what you do on the day of vaccination. Start at the very beginning



The challenge of standardization



M&E framework for COVID-19 (*example*)

DOMAIN and INDICATORS	INTERVENTION	INPUTS	ACTIVITY / OUTPUTS	OUTCOMES
<p><u>Practical Issues</u></p> <p>% of adults/ HCWs who know where to get vaccines for themselves</p> <p>% of adults/HCWs who believe that accessing vaccination for themselves is "very" or "moderately" easy</p>	<p>Improve access to vaccination.</p> <p>Mailed or phone offer of appointment</p> <p>Outreach</p> <p>Reminders, standing orders and walk-in clinics.</p>	<p>Messages to invite, remind, follow-up and inform</p> <p>Mechanisms for delivery of personal invitations</p>	<p>Messages are ready on schedule, pilot-tested, revised and ready for roll-out.</p> <p>Mechanisms are available and ready to be put into action.</p>	<p>↑ who know where to get vaccine</p> <p>↑ who believe that accessing vaccination for themselves is "very" or "moderately" easy</p> <p>↑ readiness to seek vaccination</p> <p>↓ perceived barriers to access</p>

Future activities to support implementation

- **Promote tools and methods**
- **Support implementation** and capacity building, e.g. intervention templates, community of practice platform
- **Communicate and facilitate adoption of findings** for research and practice, e.g. global data repository
- **Track and evaluate impact** via feedback loops and documentation of learning





How to do monitoring and social listening

**Lauren Vulcanovic
PAHO/WHO**

Why is it important?

Understand your audiences

- Concerns
- Questions
- Understanding

Improve

- Fill knowledge gaps
- Adjust and clarify
- Respond to doubts, rumors

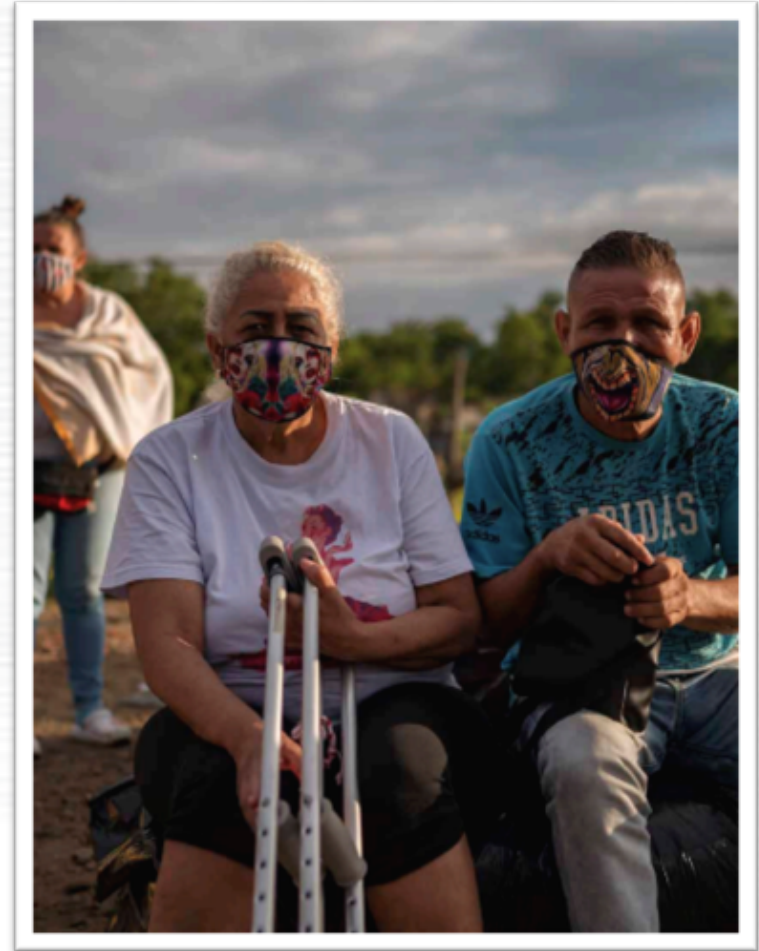
Build trust

- See your audiences
- Meet needs

As a communicator, it is your responsibility to make sure your audience understands you!

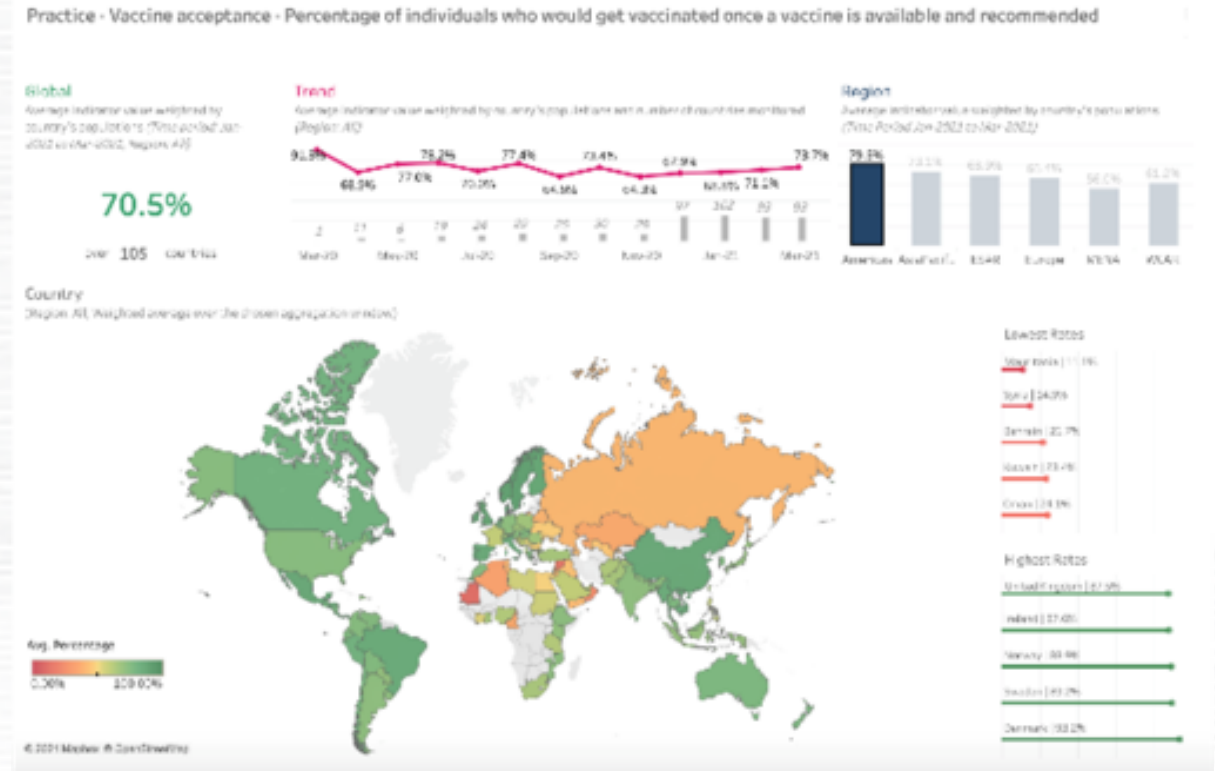
Principles

- Use multiple sources
- Listen across different demographics (age, gender, ethnicity, geographic location, culture, linguistic)
- Include marginalized groups



Sources

- Existing studies or literature
- Social media
- Mainstream media
- Community leaders/influencers
- Chats/forums
- Surveys, focus groups
- Informal feedback



4th Virtual WHO Infodemic Management Conference: Advances in Social Listening for Public Health

- Session 1: 4 May – Case studies applying social listening for public health
- Session 2: 11 May – Tools and techniques for listening to communities to strengthen public health
- Session 3: 12 May – Challenges and opportunities to advance social listening in public health



Thank you!



Questions?

Please ask in the Q&A box!

